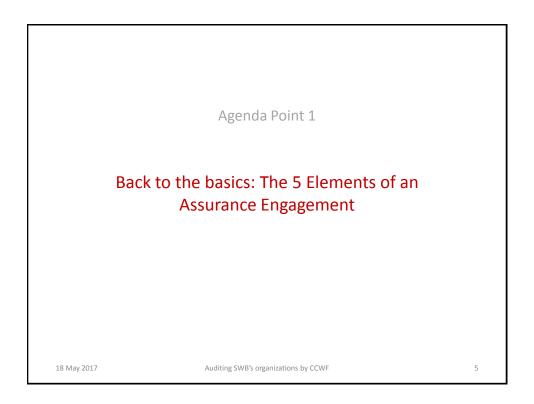


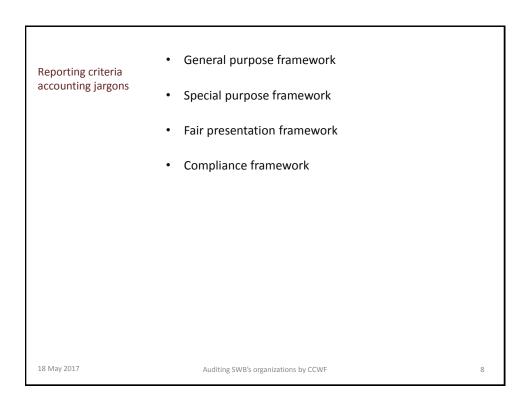
Objectives of today's workshop	1) 2) 3)	To study the requirements of SWB audits To explore potential issues of SWB audits To discuss the format of reporting on an SWB engagement	
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1) Back to the basics: The 5 Elements of an Assurance Engagement
Today's Agenda 2	 Macau Auditing Standards vs International assurance practices framework (Discussions on a full scope audit and an AUP engagement)
3) External independent audit requirements in the SWB's Guideline
4) What "relevant regulations" are
5) Audit Expectation Gap
6) How the Macau Auditing Standards and Auditing Guidelines are applied in SWB audits
7) Extent of internal control 'audit'
8) Comparison of audit requirements of charitable organizations between Macau and Hong Kong
9) Auditor's report for SWB audits
1	0) NGO audits are regarded as higher risk engagements
1	 Reference materials and points to take away
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	International Framework for Assurance Engagements
lements of an	Five elements of an assurance engagement
Assurance Engagement	 (a) A <u>three party</u> relationship involving a <u>practitioner</u>, a <u>responsible party</u>, and <u>intended users</u>;
Note: ISA 4400	(b) An appropriate <u>subject matter</u> ;
(AUP) is not an assurance engagement.	 (c) Suitable <u>criteria</u> (<i>i.e. reporting framework and auditing framework</i>);
However, the '5 elements' should also be considered in an AUP	(d) Sufficient appropriate <u>evidence</u> (i.e. the auditor has performed sufficient appropriate audit procedures to gather sufficient appropriate evidence); and
engagement.	(e) A written assurance <u>report</u> in the form appropriate to a reasonable assurance engagement or a limited assurance engagement.
International Fram	sions and explanations of the above 5 Elements, please refer to the ework on Assurance Engagements issued by IAASB included in the ook Volume 3, pages 70-104

	The 5 Elements	SWB Audit
1	Three parties: 1) Practitioner 2) Responsible party 3) Intended users	 Registered auditor Management of entity SWB
2	Appropriate subject matter (matters?)	The Entity's Annual Financial Report [not the Financial Statements of the parent body] to be prepared by the responsible party
3	Suitable criteria which should be clearly understood and accepted by the 3 parties: 1) Reporting criteria (See the next slide) 2) Auditing criteria	 Reporting: 定期資助撥款指引 (?) Auditing: Macau Auditing Standards and Guidelines
4	Sufficient appropriate evidence	To be gathered by the auditor
5	A written report	The format is to be determined according to the level of assurance expected by the user(s)

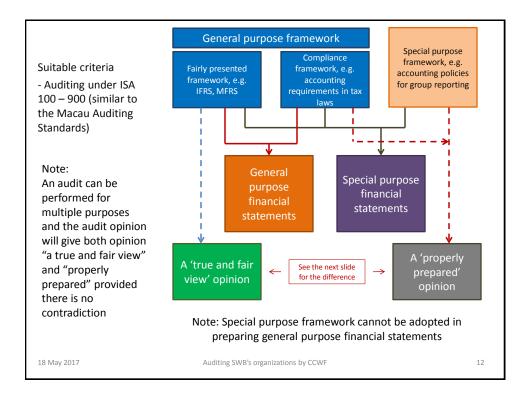


Reporting criteria – Definitions of 'general purpose reporting framework' and 'special purpose reporting framework' Source: Glossary of Terms, IFAC	 General purpose framework - A financial reporting framework designed to meet the common financial information needs of <u>a wide range of users</u>. The financial reporting framework may be a fair presentation framework or a compliance framework. Special purpose framework - A financial reporting
	framework designed to meet the financial information needs of <u>specific users</u> . The financial reporting framework may be a fair presentation framework or a compliance framework.

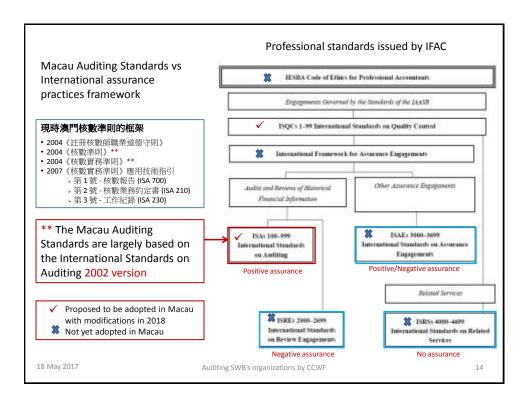
18 May 2017

Reporting criteria –	 The term "fair presentation framework" is used to refer to a financial reporting framework that requires compliance with the requirements of the framework and: (i) Acknowledges explicitly or implicitly that, to achieve fair presentation
Definitions of 'general ourpose reporting framework' and	of the financial statements, it may be necessary for management to provide disclosures beyond those specifically required by the framework; or
'special purpose reporting framework'	(ii) Acknowledges explicitly that it may be necessary for management to depart from a requirement of the framework to achieve fair presentation of the financial statements. Such departures are expected to be necessary only in extremely rare circumstances.
Sources: • ISA 200.13(a)	The auditor reports on whether the financial statements ' <u>present fairly, in</u> <u>all material respects</u> ' or ' <u>give a true and fair view of</u> ' the information that the financial statements are designed to present.
 Glossary of Terms, IFAC 	Examples: IFRS, HKFRS, and MFRS
Further guidance can be found on Page 227 of Guide to Using ISA,	The term " <u>compliance framework</u> " is used to refer to a financial reporting framework that requires compliance with the requirements of the framework, but does not contain the acknowledgements in (i) or (ii) above.
Volume 1, IFAC, 3 rd edition	The auditor reports on whether the financial statements are <u>prepared, in all</u> <u>material respects, in accordance with</u> , for example, 'Jurisdiction X Corporations Act.'
	Examples: See the next slide

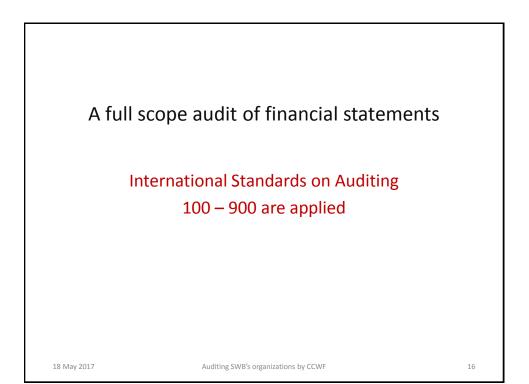
Examples of special purpose frameworks (Source: ISA 800 A1)	 A tax basis of accounting for a set of financial statements that accompany an entity's tax return; The cash receipts and disbursements basis of accounting for cash flow information that an entity may be requested to prepare for creditors; The financial reporting provisions of a contract, such as a bond indenture, a loan agreement, or a project grant. The financial reporting provisions established by a regulator to meet the requirements of that regulator (such as SWB's 社會服務設施定期資助撥款指引); A "Restriction of Use" paragraph should be added on special purpose financial statements, such as those submitting to SWB (Specifically required under the existing ISA 800) 	
18 May 2017	Auditing SWB's organizations by CCWF 1	1

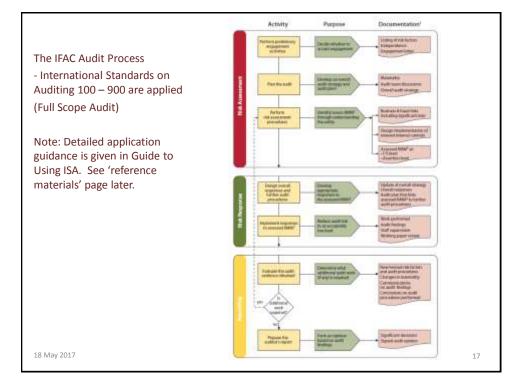




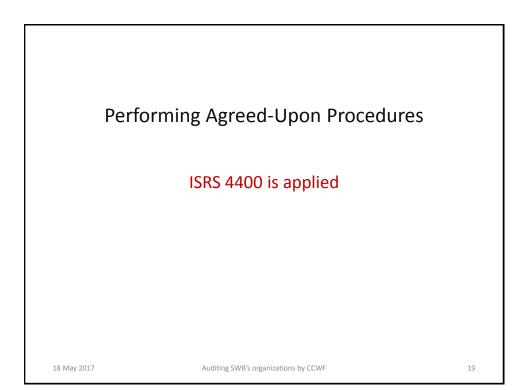


International Assurance Standards	Depending on the <u>purpose</u> the engagement and/or <u>level</u> <u>of assurance</u> accepted by intended users:- 1) A full scope audit of historical financial statements
that <u>may be</u> applied to perform an audit or procedures with an audit nature	 (reasonable assurance): ISA 100 – 900 2) A review engagement (limited assurance): 2000 series, i.e. either ISRE 2400 or 2410
A hybrid approach,	 An assurance engagement other than historical financial statement audit or review (reasonable or limited assurance): ISAE 3000
of these four, may be applied by some agents.	 Performing Agreed-Upon Procedures (AUP) (no assurance): ISRS 4400 +
ogentoi	★ We concentrate our discussion today on these two approaches
SWD to undertak	HK, HK SWD requires entities receiving subvention from HK are a full scope audit of the parent <u>and</u> a tailor-made to ISRE 2400 for the subvention received. The arrangement later.
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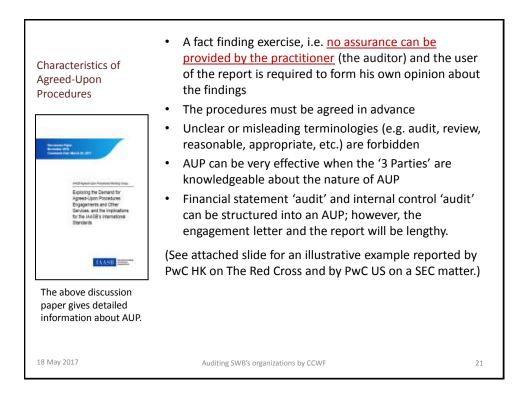




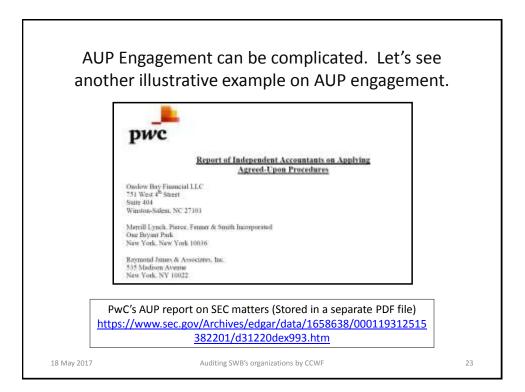




ICAEW, 2013	IAASB, 2016
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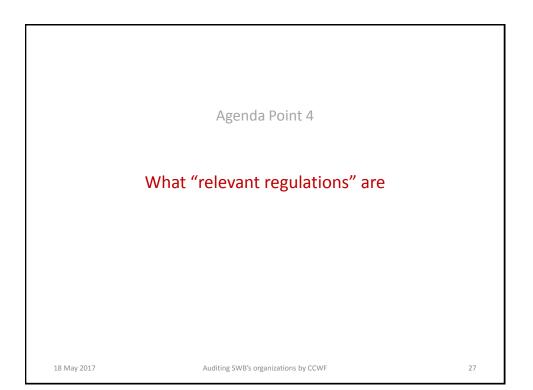
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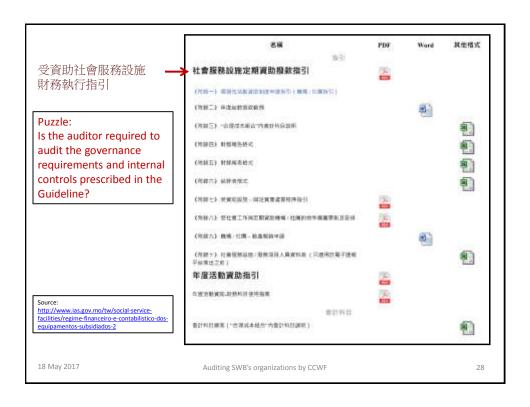


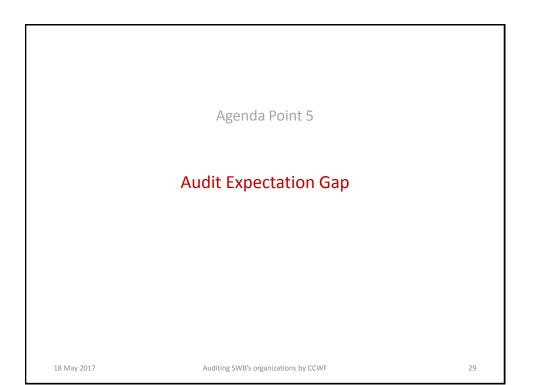


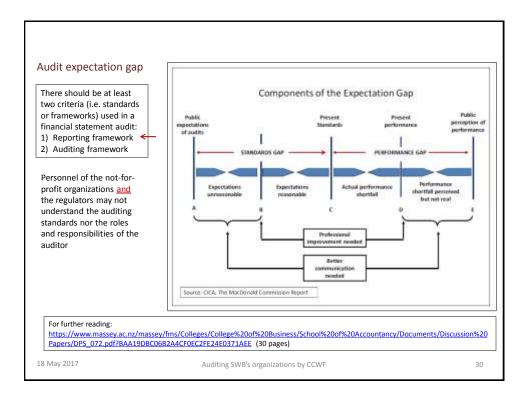


	(ニ)外部審計 These 19 words lead us to think of (1) Sarbox s404; (2) the auditor role in a contract; and (3) the 'audit expectation gap'
External independent audit requirements in SWB's Guidelines	自二○一七年起设施必须於每年六月三十日前向社工 局提交對上一年的財務報告及外聘核數師編制的審查報告; 且報告內所審查的內容及範圍應符合社工局的相關規定。——
社會服務設施 定期資助撥款指引	委托的外部核数師及核数公司應為「核數師暨會計師註 冊委員會」的註冊核數師及核數公司,並符合十一月一日第 71/99/M 號法令規定,整錄及刊發在《澳門政府公報》公佈 的名單內。
Three areas of interest: 1) What the relevant regulations are 2) How the MAS and Auditing Guidelines	受委託的外部複数師須就年度財務報表進行獨立書核。 且審核應按照澳門特別行政區的《核數準則》及《核數實務 準則》實施。→ A full scope audit
are applied 3) Extent of internal control 'audit'	→ 核数師在審核過程中,倘發現內部控制不足之處,應在 管理建議書中提出改善建議,設施須將核數師發出的管理建 議書一併送交社工局。
In the accounting profession, the auditor will be concerned about the controls relevant to the audit.	設施須拔上這規定,於翌年第二季內,向社工局提交已 審核的年度財務報表、獨立核數報告、達同倘有核數師的營 理建議書,
	社 會 エ 作 当 - 音 助 相 款 千 冊 15 2016 年 5 月 Source: http://www.ias.cov.mo/tw/social-service-facilities/retime-financeiro+contabilistice-dos-equipamentos-subsidiados-2









An example of audit expectation gap – Audit report expected by the Education Bureau of Hong Kong	In accordance with section 40BB(4) of the Education Ordinance (EO), the auditor appointed by the School Management Committee (SMC) <u>shall</u> report as to wheth such account and balance sheet <u>present fairly</u> the finance transactions of the SMC during the accounting year to which the account and balance sheet relate.	
	In this regard, the AASC of HKICPA, together with the ED have developed a two-part report to address the relevan reporting requirements, within the constraints of HKSAs. The first part of the report would address whether the financial statements "present fairly" in accordance with HKFRSs or give a "true and fair view" in accordance with HKFRSs. The second part of the report would state whether the financial statements "are prepared, in all material respects, in accordance with" the requirements	it .
Source: http://www.hkicpa.org.hk/file/m edia/section6_standards/standar ds/Audit-n- assurance/cir/auditofsch1016.pdf	set by the EDB. (Show the Draft Audit Report (page 6) on the screen)	
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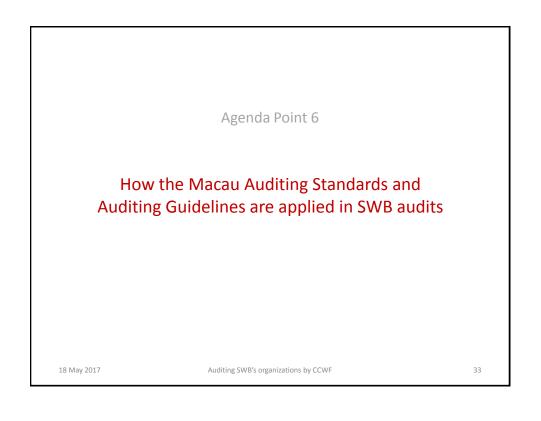
Suggested steps to be taken to minimize the audit expectation gap in the context of SWB audits

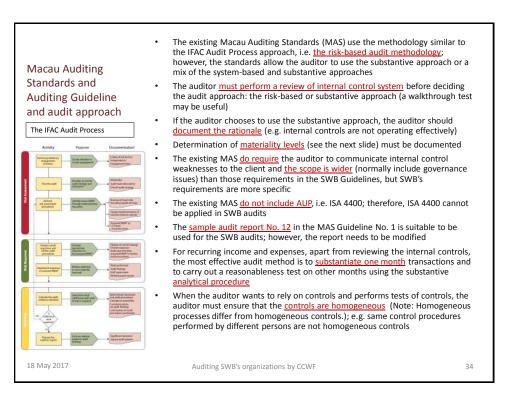
Note:

Later in this presentation, for illustration purpose, a Special Purpose Reporting Framework is formulated (according to my best guess of SWB's needs) and is included in the Notes to the Financial Statements. <u>Union</u> should <u>clarify with SWB</u> (1) the scope of the 'special purpose reporting' framework, (2) the wordings of the audit report (particularly the 'audit' of internal controls), and (3) the extent of internal control 'audit' (e.g. any "nil" return for internal control recommendation and <u>any tests of implementation and/or operating</u> effectiveness?)

- Explain to your client <u>differences between an "true and fair view"</u> <u>audit and an "compliance" audit</u>
- Point out to the management that the SWB regulations are very rigid and <u>full compliance is expected</u>; therefore their (clients') full cooperation is vital
- Alert management their <u>responsibilities for maintaining proper</u> <u>internal controls</u> (not just those specified in the Guideline), keeping proper accounting books and preparing the financial statements (information) in accordance with the SWB Guidelines
- Remind management that the auditor's responsibilities are to carry audit procedures and prepare the auditor's report only
- Remind the management that you are not allowed to draft the financial statements (information) under <u>the ethical code</u>, i.e. the auditor cannot audit his own work
- Draft the <u>engagement letter</u> carefully to include all pre-conditions, discuss the engagement letter with the key management thoroughly and obtain the signed engagement letter before commencement of the audit

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(The 'rule of thumb') Characteristics of entity Entities with fluctuating earning	Relevant financial statement line item	Percentage
Entities with fluctuating earning	Average of the profit (loss for the	
from year to year	Average of the profit/loss for the past 5 years	5%
	Either total income	1%
Not-for-profit organization ★	or total expenses	1%
	or total assets	0.5%
Mutual fund entity	Net assets	0.5%
Start-up entity	Total assets	1%
	Mutual fund entity Start-up entity	Not-for-profit organization ★ or total expenses or total assets Mutual fund entity Net assets

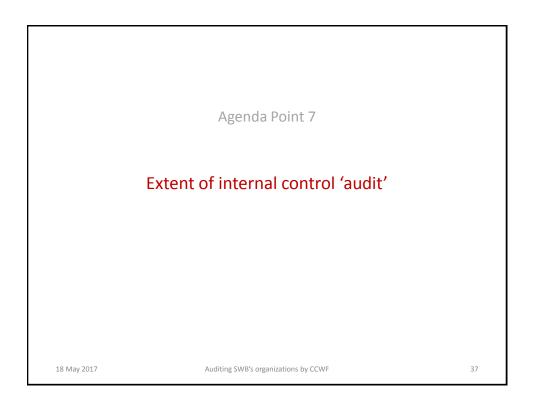
Extent of tests of manua transactional controls	l Control Ope
operating effectiveness	Multiple time per day
	Weekly
	Monthly
	Quarterly
Guide to Using ISAs in the Audits of Small-	Yearly
and Medium-Sized Entities Name 1 - Con-EntryII	Note: For automated o
IFAC	★ The use o Volume 2 of textbook, Au

Control Operates	Suggested minimum sample	Coverage % of Test
Multiple times per day	Attribute sampling sample	g to determine the e size ★
Weekly	10	19%
Monthly	2 - 4	25%
Quarterly	2	50%
Yearly	1	100%

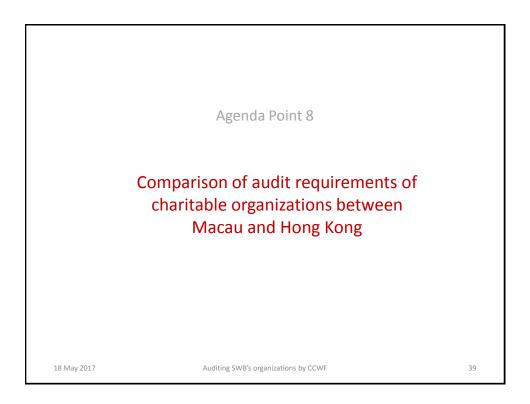
controls, test of one sample of each control is enough.

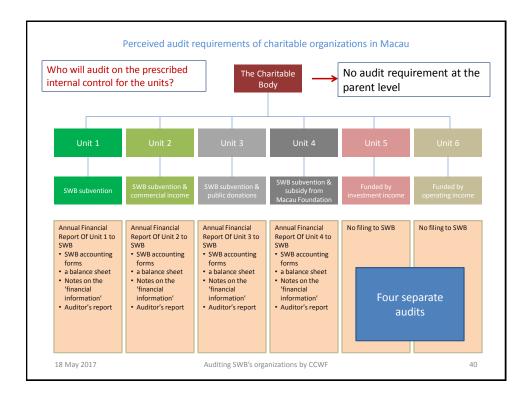
of the Attribute Sampling is well illustrated in IFAC's Guide to Using ISA as well as in the uditing & Assurance Services, (preferably the 3rd International Edition), by Eilifsen, Messier, Glover, and Prawitt, which is recommended by CRAC for preparing the Macau Authorized Auditor Examination.

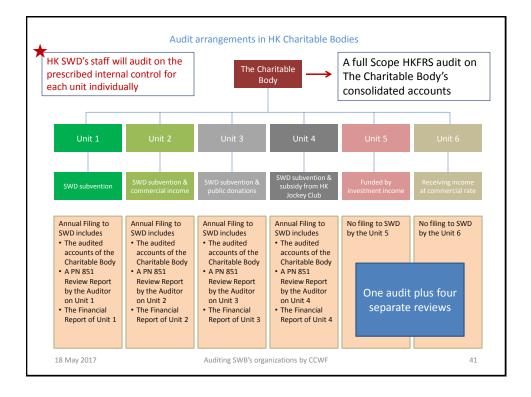
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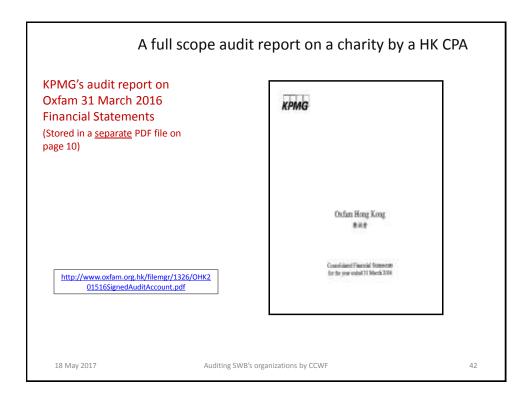


Extent of internal control 'audit'	 The SWB Guideline uses a rule-based approach and has specified the 'internal controls' on the following areas: Bank account Petty cash fund Income and expenses accounting
 Commentary: From the auditor's perspectives, some 'internal control' requirements may not be regarded as internal control measures. These requirements may be 'pre-conditions' for grants or corporate governance issues. These requirements can be fulfilled by annual declaration by the chief representative of the entity 	 Fixed assets Purchasing function The SWB Guideline does not specify any requirements of testing the design and implementation effectiveness or/and operating effectiveness The SWB Guideline requires that if the auditor becomes aware of any internal control weakness during the course of the audit, the auditor should make written recommendations The Macau Auditing Standards require the auditor to communicate to the client any areas to improve internal controls which implicitly include improvement on corporate governance The SWB Guideline is silent on the format of the internal control recommendation reporting, i.e. any "nil" reporting necessary
A technical issue (See the example of PCAOB AS No. 5 to be shown later)	 The auditors can express an opinion on internal controls as of a particular date only (See the example in PCAOB AS 5 shown later) FYI, HK SWD does not require the auditors to audit internal controls; instead, HK SWD teams will visit the entities separately and perform audits of internal controls
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HKICPA's Practice Note 851

	PHIL Develo
RACTICE WITE SIL BUYER OF THE ASSIGN TRADE OF NON-OPTERNALISTIC ORD	
(Intel Act (M) and Appendix 201	term despit
Dana 1	Detwork
herein the	3.4
Long-Term Count Manual	1-18
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Internet principles of source angegeneses	17-18
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Management opposition	66-3H
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Spinselt: D - Except restor report to its intend fatalist re-	et appoint institute

PN 851 is stored separately in a PDF file.

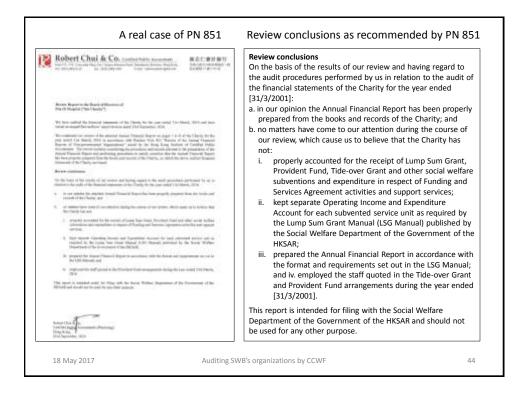
A review engagement is to perform <u>enquiries</u> and <u>analytical procedures</u>. No 'additional' audit procedures will be performed on the Financial Report of the unit

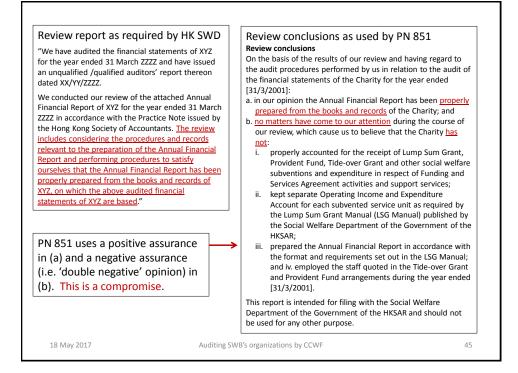
The <u>purpose of Practice Notes</u> issued by the Hong Kong Institute of Certified Public Accountants (HKICPA) is to assist auditors in applying Auditing Standards of general application to particular circumstances and industries.

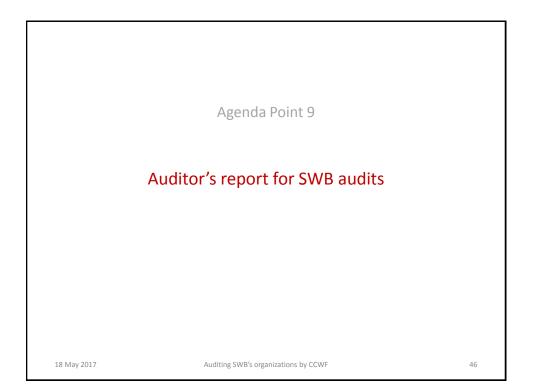
They are persuasive rather than prescriptive. However they are indicative of good practice and have similar status to the explanatory material in Statements of Auditing Standards (SASs), even though they may be developed without the full process of consultation and exposure used for SASs. Auditors should be prepared to explain departures when called upon to do so.

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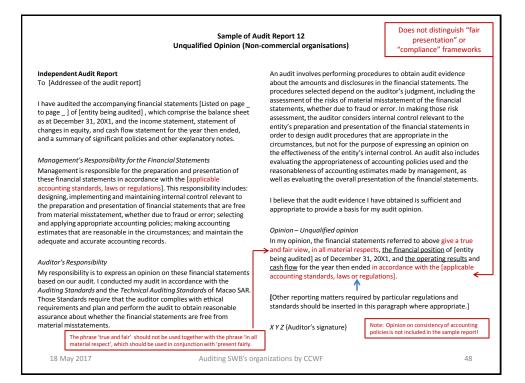
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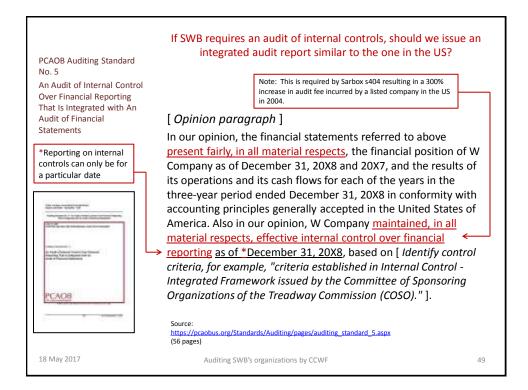


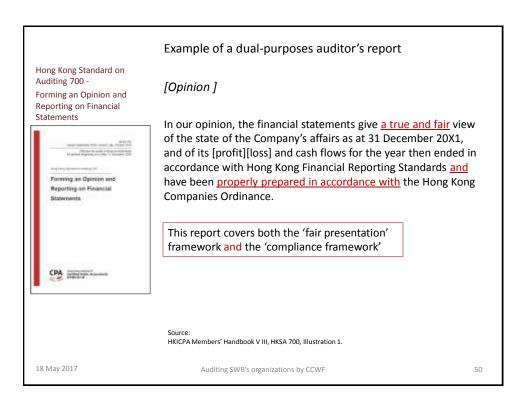




Extracted from Maca			audit report shall include the following basic nents:	
"Technical Guideline		(1)	Title;	
for the Application o	f	(2)	Addressee;	
Technical Auditing Standards		(3)	Introductory paragraph;	
No.1 – Audit Report'	7	(4)	Management's responsibility for the financial statements; (Embedding the Reporting criteria)	
Note: Before ISA 800 was promulgated, the		(5)	Auditor's responsibility; (Embedding the Auditir criteria)	ng
auditor would disclose the 'special		(6)	Audit opinion;	
purpose' information	←	(7)	Other reporting matters;	
and restriction of use under item (7).		(8)	Auditor's signature;	
under item (7).		(9)	Date of the audit report;	
		(10)	Auditor's address.	
			ark: It is noted that some Macau auditors still issue reports without these three basic elements.	
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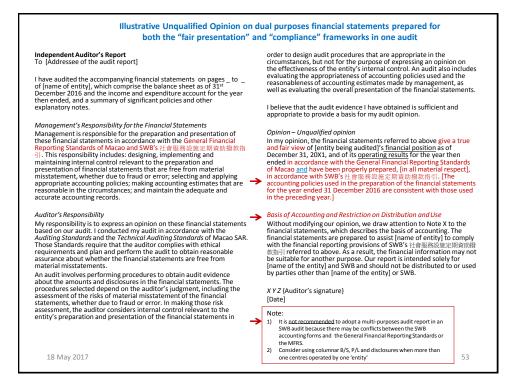






<核數實務準則> 應用技術指引第1 號 - 核數報告	Macau Auditing Standards permit a multi-purposes audit 5. 因此,核數師在核數報告中所表達的對財務報表的意 應清楚說明已審核的財務報表是否根據適用的會計原 編製,並在所有重要方面是否直實、公允地反映被審 實體的財務狀況、經營結果和現金流量。同時,亦應 財務報表是否 <u>符合特定法例的規定表達意見</u> ;例如, 險公司是否按照保險法例的規定,適當和及時地記錄 保險業務。	則核對保
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Illustrative Unqualified Opinion on sole purpose accounting forms (financial information) prepared for the "compliance" framework only

Independent Auditor's Report

To [Addressee of the audit report]

I have audited the accompanying financial information on pages _ to _ of [name of entity] , which comprises [list of the accounting forms], and [a summary of significant policies and]other explanatory notes.

Management's Responsibility for the Financial Information Management is responsible for the preparation and presentation of this financial information in accordance with the SWB's 社會服務設施定期資 助撥就指引. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and presentation of financial information that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; making accounting estimates that are reasonable in the circumstances; and maintain the adequate and accurate accounting records.

Auditor's Responsibility

My responsibility is to express an opinion on this financial information based on our audit. I conducted my audit in accordance with the Auditing Standards and the Technical Auditing Standards of Macao SAR. Those Standards require that the auditor complies with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial information are free from material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial information. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial information, whether due to fraud or error. In making those risk assessment, the auditor considers internal control relevant to the entity's preparation and presentation of the financial information in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial information.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion – Unqualified opinion

In my opinion, the financial information referred to above has been properly prepared, [in all material respect], in accordance with the SWB's 社會服務設施定期資助撥款指令]. (The accounting policies used in the preparation of the financial information for the year ended 31 December 2016 are consistent with those used in the preceding year. [?]

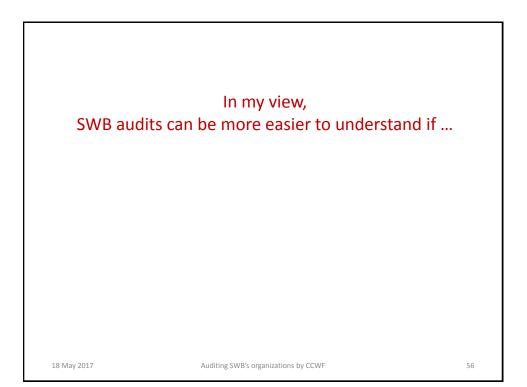
Basis of Accounting and Restriction on Distribution and Use

Without modifying our opinion, we draw attention to Note X to the financial information, which describes the basis of accounting. The financial information is prepared to assist [name of the entity] to comply with the financial reporting provisions of SWB's 社會服務設施定 期實訓驗就情了 referred to above. As a result, the financial information may not be suitable for another purpose. Our report is intended solely for [name of the entity] and SWB and should not be distributed to or used by parties other than [name of the entity] or SWB.

X Y Z {Auditor's signature} [Date]

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Final remarks on audit report on charity's financial statements	 It is not uncommon that some statutes, memorandum a articles of association and trust deeds require some specific matters to be reported by the auditor. Such matters may include whether: The charity has kept accounting records in accordance with the relevant laws and regulations; or The financial statements are in agreement with the accounting records; or The trustees' report is consistent with the financial statements; or Necessary information and explanations have been 	
18 May 2017	made available to the auditor. The auditor is reminded to make enquiries to the management and carry out proper research, and report such information as "other matters" in the auditor's report.	55





If the suggested changes are accepted	 The reporting framework is the <u>"the Basis of Accounting"</u> which will be discussed later The auditor will perform <u>a normal audit</u> in accordance with the Macau Auditing Standards and the Charity Body is the engagement party The auditor will not be required to 'audit' all of the prescribed internal controls in SWB's Guideline; however, in accordance with the Macau Auditing Standards, the auditor will be required to test the relevant internal controls for the audit purpose and make recommendations for improvement The audit report will take the format as the <u>Sample Report No. 12</u> given in the Auditing Guideline No. 1 with an additional 'restriction of use' paragraph to indicate that those are special purpose financial statements (See the next slide for illustration) The audit opinion will read as "the financial statements have been prepared, in all material respect, in accordance with the Basis of Accounting fully described in Note X to the financial statements 	
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The Financial Report will comprise the following financial statements	 Statement of Financial Position Statement of Income and Expenses Statement of Subvention Summary (This can be show separately as a principle statement in the Financial Report or insert in one of the Notes to the Financial Statements) Notes to Financial Statements 	n
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	1. Background information
Notes to financial statements (For illustration purposes)	[Name] (the 'Centre') is an not-for-profit entity and is established to provide [description of services] at [addresses] in Macao SAR. The Centre is registered with [the Social Welfare Bureau of Macao SAR] under the
You should work together with the client to tailor-make this note to disclose	[name of the law/regulation] and receives subvention(s) from SWB to finance its operations. [The Centre also engages on a commercial operation to provide [description of services].]
the relevant information about the client.	The Centre is one of the operating units of [name of company] which is incorporated in Macau and is ultimately owned by Mr. A. [Or]
	[The Centre is operated and controlled by Mr. A.]

Notes to financial statements (For illustration purposes)

Another option:

"Basis of Accounting" which is a layman term can be replaced by a specific accounting term "Special Purpose Reporting Framework" to specify clearly the reporting framework being used.

See another example in HKICPA's recommendation on ED's accounts.

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† 2. Basis of Accounting

These financial statements are prepared in compliance with the [name of the agreement] between [the Centre] and SWB dated [date] [and the Supplements], and SWB's 社會服務設施定期資助撥款指引 (the Guideline). The [Centre]'s accounting policies, which are summarised in Note 3, are developed based on the Guideline and the accounting practices generally accepted in Macau.

These financial statements are for the use by the management of the Centre and SWB and the accounting policies may not be consistently applied. Comparative information is limited to showing the opening balances of certain account movements.

[These financial statements give the financial position and the operating results of the Centre alone, not of its controlling entity.]

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*	3. Summary of significant accounting policies	
Notes to financial statements (For illustration purposes) Note: When similar transactions have more than one accounting treatment, details should be disclosed. For example, expenses covered by SWB subvention and expenses not covered by SWB subvention may subject to different accounting policies.	 a) Accounting convention b) Government grant c) Income d) Expenses e) Donation received f) Inventory g) Property, plant and equipment h) Accounts receivable i) Accounts payable j) Accumulated surplus k) General fund 	
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	4. Property, plant and equipment	
Notes to financial statements (For illustration purposes)	(Form A3 should be inserted here)	
	5. 人員開支資助	
	(人員開支資助結算表 should be inserted here)	
	6. 經常、行政及活動開支資助	
	(經常、行政及活動開支資助結算表 should be inserted here)	
	7. 基金	
	(Movements in each fund and restriction of use should be disclosed here)	
	8. 儲備	
	(Movements in each fund and restriction of use should be disclosed here)	
	[Other Notes]	
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Illustrative Unqualified Opinion on sole purpose financial statements prepared for the "Special Purpose Reporting" framework

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and presentation of these financial statements in accordance with the Basis of Accounting as more fully disclosed in Note [2] to the Financial Statements. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and presentation of financial statements that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; making accounting estimates that are reasonable in the circumstances; and maintain the adequate and accurate accounting records.

Another option:

The term "Basis of Accounting" can be replaced by the term "Special Purpose Reporting Framework" to specify clearly the reporting framework being used.

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Illustrative Unqualified Opinion on sole purpose financial statements prepared for the "Special Purpose Reporting" framework

Opinion – Unqualified opinion

In my opinion, the financial statements referred to above have been prepared, in all material respect, in accordance with the Basis of Accounting described in Note [2] to the financial statements

Basis of Accounting and Restriction on Distribution and Use

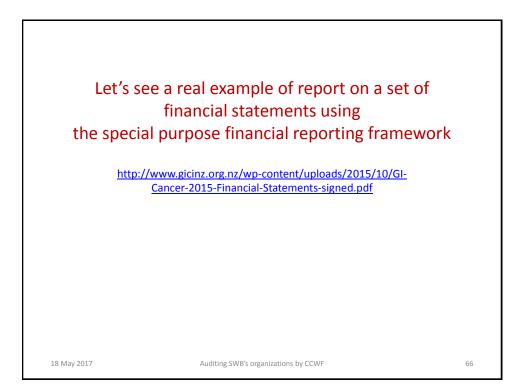
Without modifying our opinion, we draw attention to Note [2] to the financial statements, which describes the Basis of Accounting. These financial statements are prepared for the sole purpose of reporting [name of the entity]'s financial position and performance in accordance with the financial reporting to SWB. As a result, the financial statements are prepared with accounting policies which may not be consistent with the prior year, and may not be suitable for another purpose. Our report is intended solely for the management of [name of the entity] and SWB, and should not be distributed to or used by parties other than the management of [name of the entity] or SWB.

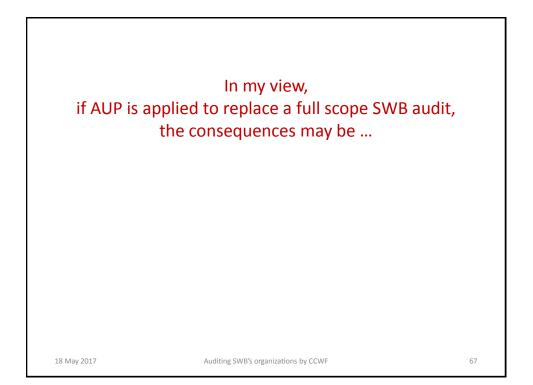
Another option:

The term "Basis of Accounting" can be replaced by the term "Special Purpose Reporting Framework" to specify clearly the reporting framework being used.

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Potential issues if AUP is used to replace a full scope audit in the context of SWB audit

- As AUP is not a 'recognized' methodology within the Macau Auditing Framework, SWB needs to <u>amend the Guideline</u> or issue an addendum to allow the auditor to apply AUP
- The 'responsible party' (management) may not know what are required to be included in the <u>AUP engagement letter</u>, i.e. the exact procedures to be performed
- Only those procedures with expected <u>'good finding'</u> or those easy tasks may be 'agreed' with the auditor (No unpredictability)
- If SWB prepares a set of <u>'standard'</u> procedures, the procedures may not be specific enough, or may be too many for certain entities and too little for some entities

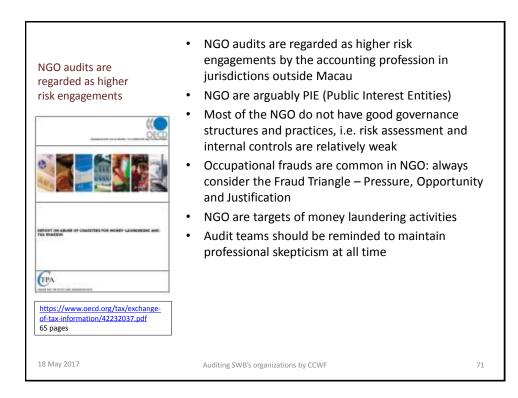
- If SWB wants the auditors to perform tests of those controls specified in the 'Guideline', it will be necessary to state the <u>sample size</u> for each of the AUP engagements
- 6) If no standard procedures are published, <u>SWB may be requested to confirm the</u> <u>engagement letter</u> [individually?] before the auditor commences work; otherwise, there may be disputes at the end
- The AUP engagement letter and the report will be very lengthy, and the auditor will <u>require more time</u> to prepare these documents, and SWB requires significant time to follow up the findings
- 8) AUP is less effective in helping the entities improve their governance

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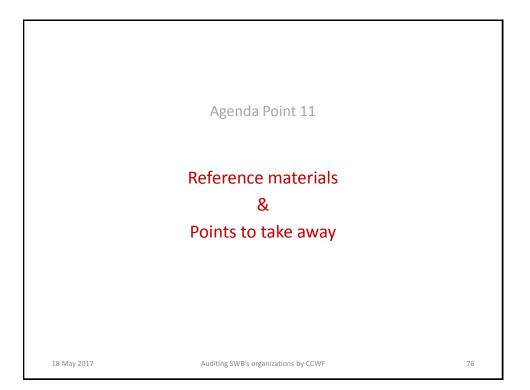


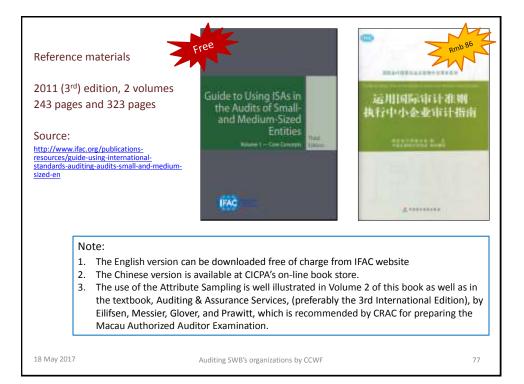


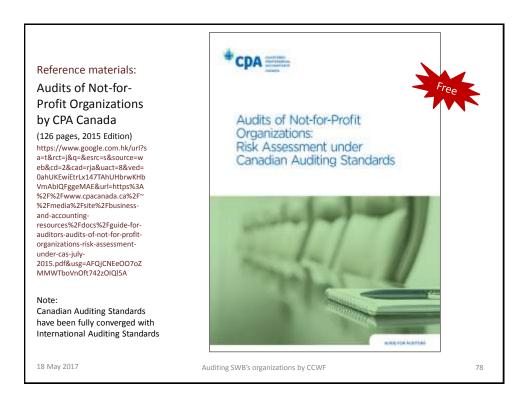


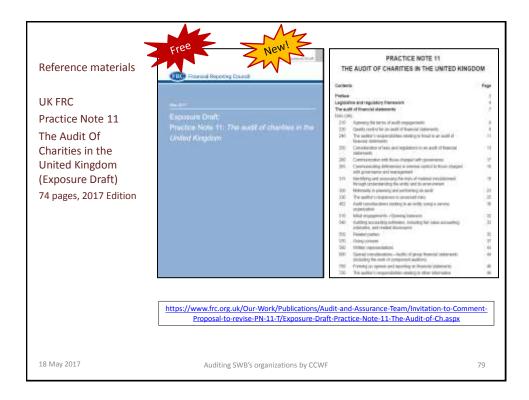
Recommen	ded by CPA Canada
Signs for fraud (exercise your professional skepticism):	Recommendations on preventing fraud:
 Reconciliations are not being performed or reviewed on a timely basis and cash is not being deposited in the bank in a timely manner Employees, particularly those with access to assets and/or financial accounting records, appear to be living beyond their means Key records go missing when you are looking for them The financial results suggest that the NPO is doing well but the organization is suffering from a lack of cash flow, or the cash flow is not commensurate with what one would expect 	 Separate cash handling duties (<i>Note: Proper</i> segregation of duties - <u>Authorization</u>, <u>Custodian</u> and <u>Recording</u> functions should be separated wherever possible) Implement rigorous cash handling procedures Set up policies to prevent cheque and mail fraud Safeguard your information technology infrastructure Establish sound business practices, especially in protecting confidential data
 Costs are escalating at a rate that is unexpected and inconsistent with the budget If it is an employee committing the fraud, they tend to work longer hours when others are not around to observe their activities 	Source: https://www.cpacanada.ca/en/connecting-and- news/news/professional-news/2016/january/not-for-profit- fraud

Before acceptance of a SWB audit engagement	 Perform a proper pre-acceptance risk assessment Appropriate skills of NGO audits Consider available resources (particularly when you decide to use a substantive audit approach!) Consider the engagement economics (recovery of costs) Consider the balance of the social responsibility and reputation risk Consider any conflict of interest If it is anticipated that an adverse opinion or a disclaimer opinion will be necessary, pursuant to the best practice of the audit professional ethics (in the International code of Ethics), the auditor should turn down the engagement 	
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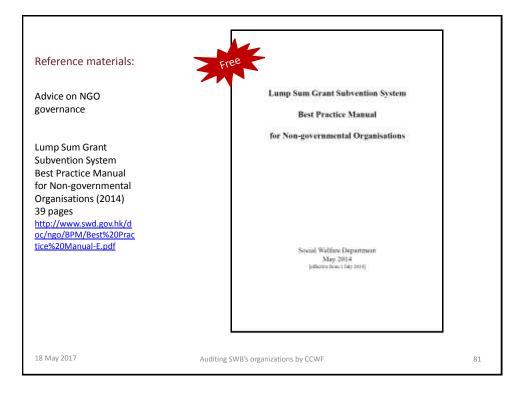


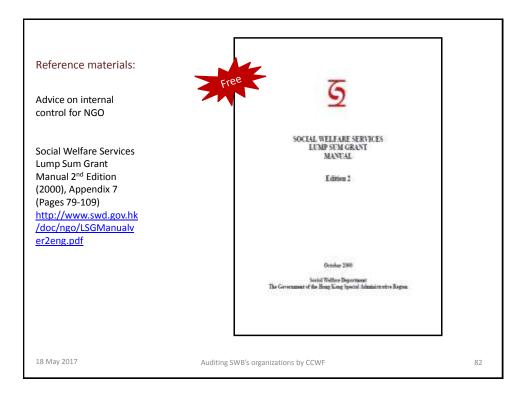












Points to take away	1)	SWB audits may not be as easy as it appears and the auditor m have a higher audit risk	ау
	2)	Perform proper risk assessment and consider your firm's resour	rces
	3)	Study SWB's Contracts, Guidelines and the appendix, and the client's constitutional documents carefully	
	4)	Familiarise yourself with the explicit internal control specified i the SWB's Guidelines	n
	5)	Prepare checklists for various relevant Contracts and Guideline	S
	6)	Start contacting your client earlier and communicate the audit requirements and logistics to the client	
	7)	Train your staff ASAP	
	8)	Assist your client in preparing a summary of accounting policies which should incorporate the practices dictated by the SWB's regulations, and should follow IAS 20, "Accounting for Governm Grants and Disclosure of Government Assistance"	
	9)	Maintain professional skepticism throughout the audit	
	10)	The engagement letter and the representation letter are not a matter of formality; you should prepare them properly	
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